

CORANGAMITE SHIRE
BUDGET
2020-2021



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Introduction

Corangamite Shire Council is pleased to release the Council Budget 2020-2021. The budget builds on our Council Plan 2017-2021 which focuses on the following six strategic themes:

- Governance and Financial Sustainability
- Roads
- Vibrant Economy, Agriculture and Tourism
- Built and Natural Environment
- Safe and Healthy Communities
- Organisational Performance.

The Council Plan 2017-2021, sets out our strategy to deliver our vision over the full term of the Council.

The proposed budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our Shire's physical infrastructure, buildings and operational assets and funding proposals for a range of operating project.

The budget also contains funding to help the community and businesses recover from the COVID-19 pandemic. Council is acutely aware of the impact this pandemic has had on many businesses and residents across the shire. Provision for a \$2.5 million recovery fund has been made in this budget, along with State and Federal assistance will help drive our economy recover.

Council is aware of the financial stress that COVID-19 has had on residents across the shire and as such has resolved to have a 0% increase in rates for the 2020-2021 year. The waste management charge will increase by 4.72% per property.

In this proposed budget we have allocated funding of \$20.3 million for new assets, asset upgrades and renewals. Highlights of the capital program include:

- Roads (\$8.68 million) – including rehabilitation, roads to recovery projects, resheeting and resealing.
- Recreation and leisure (\$6.27 million) – including \$6.2 million for construction of the Twelve Apostles Trail.
- Buildings (\$1.11 million) – ongoing cyclical upgrades to Council building in line with asset management plans
- Plant and Equipment (\$1.54 million) – including ongoing cyclical replacement of the plant and vehicle fleet and upgrade and replacement of information technology

We have also allocated funding to continue existing community grants programs including

- Quick Response Grants \$17,500
- Community Grants Funding \$50,000
- Community Planning township allocations \$30,000
- CBD Façade Improvement Program \$50,000
- Facility Grants \$50,000
- Environment Support Grants \$30,000
- Events & Festival Funding \$40,000
- Business Innovation Grant Program \$50,000

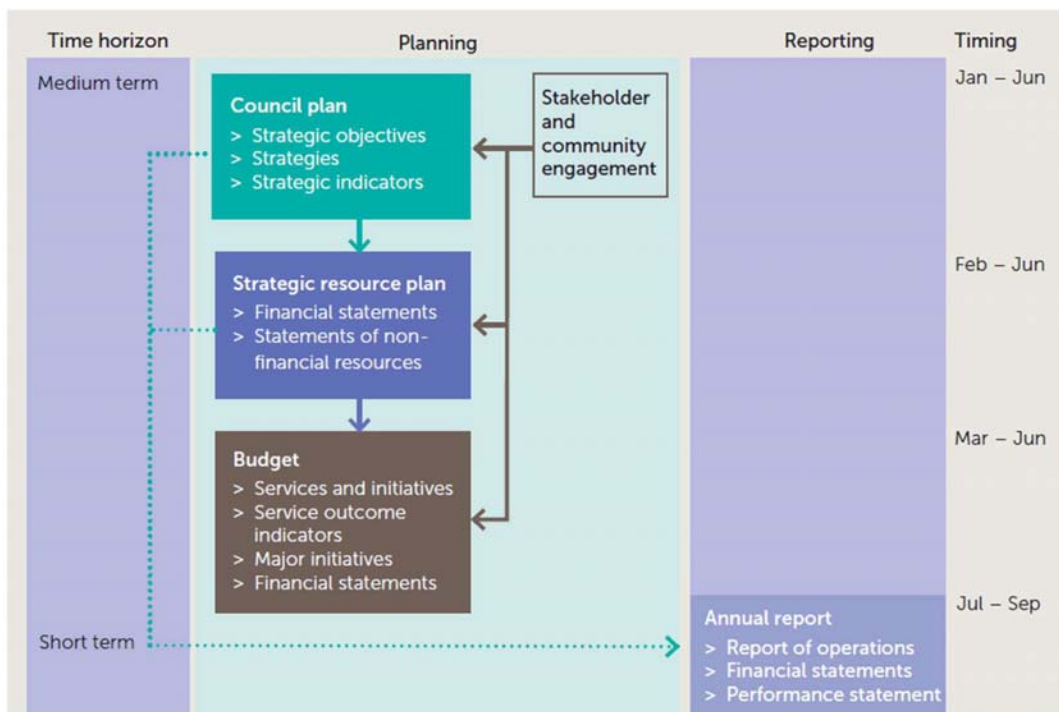
The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. You are encouraged to read the remainder of this document, in conjunction with our Council Plan 2017-2021.

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, which is part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

The Council Plan articulates the Council vision, mission and values and is prepared with reference to Council's township community plans.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our vision

We strive for a connected and thriving community.

Our mission

We will manage the opportunities and challenges facing Corangamite Shire to ensure that we improve the lives of people through strong, ethical and responsive representation with a focus on providing value to ratepayers.

Our values

Corangamite Shire will display the following behaviours in the way we conduct business

- Respect
- Integrity
- Innovation
- Collaboration
- Leadership

Key Challenges and opportunities

Challenges

- Ongoing economic impact of the Covid-19 pandemic
- Reduction in tourism across the shire
- Cost shifting and expansion of service delivery
- Delivering services in a financially constrained environment
- Below average education attainment
- Communications and connections (NBN)
- Roads, weeds and drainage

Opportunities

- Economically competitive
- Gas, natural resources/energy
- Diversifying agricultural enterprise
- Quality of life/liveability for all ages, walking trails, location, affordable land, landscapes

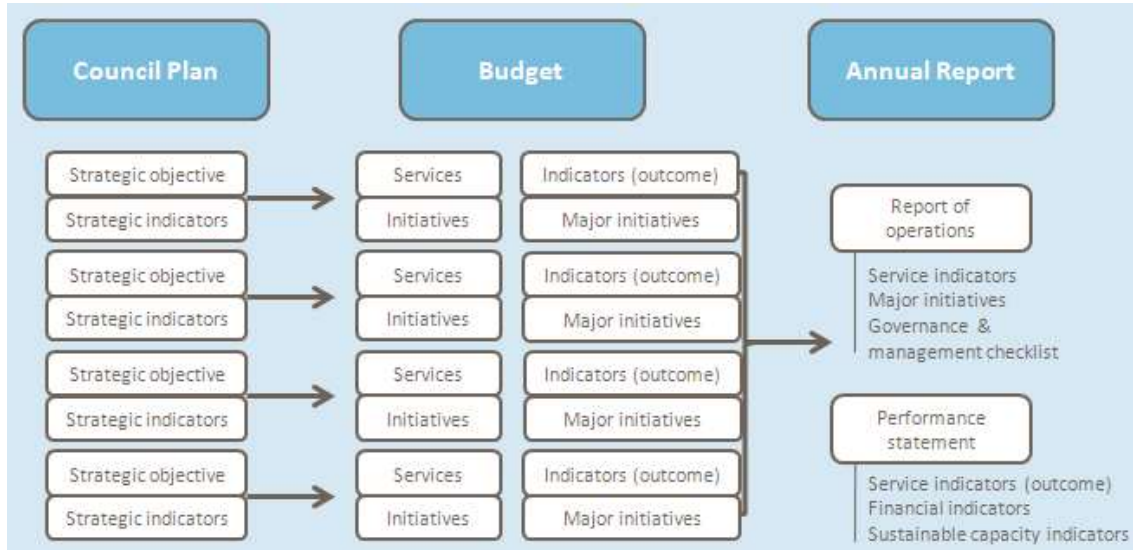
1.3 Strategic objectives

Council delivers activities and initiatives under various service categories. Each contributes to the achievement of one of the six Strategic Themes as set out in the Council Plan for the year 2017 to 2021. The following table lists the six Strategic Themes as described in the Council Plan.

Strategic Theme	Description
1. Governance and Financial Sustainability	We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.
2. Roads	We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.
3. Vibrant Economy, Agriculture and Tourism	We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.
4. Built and Natural Environment	We are committed to improving the liveability of Corangamite Shire through the management of facilities, town planning and environmental sustainability.
5. Safe and Healthy Communities	We are committed to working towards ensuring the safety, health and wellbeing of our communities.
6. Organisational Performance	We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020-2021 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council’s operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

2.1 Strategic Objective 1: Governance and Financial Sustainability

We are committed to ensuring the ethical behaviour of Councillors and staff, maintaining good governance and remaining financially sustainable.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Governance	The area of governance provides direct administrative support to councillors and includes the Chief Executive Officer and support staff. It includes organisational marketing and publications, such as the Council Plan. This service also provides for support to the Great South Coast Municipalities Group.	1,119 <u>0</u> 1,119
Finance	Finance provides all the financial support for Council including rating, investment management, payroll, creditors and procurement.	644 <u>(399)</u> 245
Corporate and Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	432 <u>0</u> 432

Major Initiatives

- Cost of local government election (\$144,320 net cost)
- Community planning projects – additional contributions (\$30,000 net cost)

Initiatives

- Completion of community vision project (\$25,000 net cost)
- Future Leaders of Industry – contribution (\$2,000 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.2 Strategic Objective 2: Roads

We are committed to maintaining our local roads and advocating to the State and Federal Governments for improvements to the road network.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Roads	This area undertakes regular maintenance on Councils roads and drainage and will oversee the capital program for roads and drainage.	4,520 0 4,520
Works & Service Management	This service provides the management, administration and supervisory support for Council roads, parks and gardens and fleet operations. It also manages our internal works unit in implementation of major capital and operational works, as well as provision of contract management.	250 <u>(180)</u> 70
Works	Works includes operational maintenance activities to maintain Council's extensive road network and parks and gardens activities. It includes street tree maintenance as well as depot operations as well as works carried out for private customers.	2,693 <u>(63)</u> 2,630
Private Works	This service is to provide the management and operational support to manage private works carried out by Council under contract or quote.	400 <u>(549)</u> (149)
Plant	This service purchases and maintains Council's car and heavy plant fleet to meet functional requirements and safety needs. The net surplus is used to fund capital purchases.	(1,386) <u>(163)</u> (1,549)

Major Initiatives

- Drainage improvements – various roads (\$450,000 net cost)
- Urban street tree asset management program (\$200,000 net cost)

Initiatives

- Stage 1 Cobden Aerodrome – OLS survey and masterplan development (\$80,000 net cost)
- Investment ready project support (\$50,000 net cost)
- Pram crossing alterations (\$12,000 net cost)
- Level 2 bridge inspections (\$40,000 net cost)
- Manna Gum remedial work and fence extension (\$5,000 net cost)
- Roadside dangerous tree removal from South West Fires (\$50,000 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.3 Strategic Objective 3: Vibrant Economy, Agriculture and Tourism

We value the importance of local business to our economy and the overall prosperity of Corangamite Shire.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Economic Development	Economic Development develops and manages projects to support the business and tourism sector. It includes contributions to the Regional Tourism Board.	3,057 0 3,057
Tourism	Provision of tourist information services at Port Campbell and management of information centres.	481 (50) 431

Major Initiatives

- Covid-19 recovery fund (\$2,500,000 net cost)
- Business Innovation grant program (\$50,000 net cost)

Initiatives

- Retail area façade improvement program (\$50,000 net cost)
- Business Workshops (\$10,000 net cost)
- Events & Festival funding (\$40,000 net cost)
- Great Ocean Road Regional Tourism project funding (\$20,000 net cost)
- PR material – refresh (\$10,000 net cost)
- Wastewater grants program (\$10,000 net cost)
- Arts and culture strategy (\$20,000 net cost)
- Food and fibre initiative (\$30,000 net cost)
- Volcanic Lakes and Plains marketing (\$20,000 net cost)
- Theatre Royal – Year 1 implementation of innovation study (\$60,000 net cost)
- Timboon tracks event – Year 2 (\$10,000 net cost)

2.4 Strategic Objective 4: Built and Natural Environment

We are committed to improving the liveability of Corangamite Shire through the management of our facilities, town planning and environmental sustainability.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Building and Planning	Statutory Building and Planning provides management and administration of Council's planning scheme and building services, including processing of permits, enforcement and representation at appeals. Strategic Planning provides management and support services for strategic town planning initiatives and heritage functions. It includes the undertaking of strategic studies and research in the review and update of the Corangamite Planning Scheme.	992 <u>(563)</u> 429
Sustainable Development Management	Sustainable Development Management provides executive support and strategy development services for Council's development units and includes the Director of Sustainable Development.	210 <u>0</u> 210
Waste Management	The waste management area provides the management and operations for Council's kerbside collection services, transfer stations and the Corangamite Regional Landfill. It also provides funding for waste projects.	2,840 <u>(2,512)</u> 328
Asset Management	This service undertakes design, supervision and planning for Council's road infrastructure assets. It also provides support and advice on engineering related activities for Council services and private development services.	1,000 <u>0</u> 1,000
Environment	This service provides the management and support for Council's environmental initiatives, including management and funding of projects and Camperdown's Elms.	784 <u>(136)</u> 649
Building and Facilities	Building and facilities maintenance provides the long term maintenance management programs and operation of Council's property assets. It also provides specific programs and projects to support community managed facilities.	3,595 <u>(633)</u> 2,962

Major Initiatives

- Council grants programs – facility / community (\$100,000 net cost)
- Simpson and Timboon strategic placement and structure plan – planning scheme amendment (\$50,000 net cost)

Initiatives

- Roadside weed control (\$50,000 net cost)
- Landfill litter fences (\$9,000 net cost)
- Environment support fund (\$30,000 net cost)
- Roadside management plan (\$45,000 net cost)
- Elm tree pruning (\$40,000 net cost)
- Investigate re-zoning for Timboon transfer station land (\$40,000 net cost)
- Develop new layout plan for Timboon transfer station (\$60,000 net cost)
- Expand the emergency planning program (\$10,000 net cost)
- Camperdown Courthouse – floor reseal (\$6,000 net cost)

- Facilities – level 2 data collection (\$75,000 net cost)
- Hard court allocation (\$40,000 net cost)
- North Beach upgrade (\$10,000 net cost)
- Skipton Jubilee Centre – Internal paint (\$7,500 net cost)
- Cobden Library – Replace floor coverings (\$7,500 net cost)
- Implementation of open space furniture review (\$25,000 net cost)
- Derrinallum Recreation Reserve Changerooms - Berrybank Windfarm project (\$Nil net cost)
- Terang stadium roof replacement contribution (\$25,000 net cost)
- Recreation reserve master planning (\$50,000 net cost)
- Twelve Apostles Trail management and governance strategy (\$20,000 net cost)
- Electronic planning and building system (\$20,000 net cost)
- Development plan overlay review – Camperdown and Terang (\$30,000 net cost)
- Signage upgrade – public toilets & skateparks (\$20,000 net cost)
- Scotts Creek Hall – contribution for accessible toilet (\$10,000 net cost)
- Leura Oval – contribution for new sprinkler (\$5,000 net cost)
- Replacement Camperdown-Timboon rail trail bridges (\$25,000 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.5 Strategic Objective 5: Safe and Healthy Communities

We are committed to working towards ensuring the safety, health and wellbeing of our communities.

Services

Service area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Community Relations	Community Relations provides the initial contact with our citizens and supports internal customers through the provision of customer service. It also provides media, marketing and communications services internally and externally in addition to overseeing community planning and engagement commitments. This area also provides funding for Council's cultural programs and activities and develops plans and strategies to facilitate cultural practices.	1,457 (48) 1,409
Community Services Management	Community Services Management provides the management and administration of Council's community services. It also includes various strategic projects.	302 0 302
Children's Services	Provides for management and operation of Council's maternal and child health , family day care, in-home childcare, mobile childcare, Kindergartens and preschools.	3,165 (3,066) 98
Youth services	Youth services provides management and operation of Council's youth services, including Youth Council and Freeza funding.	162 (57) 106
Aged and Disability	The aged and disability area provides management and operation of Council's aged and disability support services and assessments, meals on wheels, home property maintenance and home care.	1,717 (1,745) (29)
Environmental Health and Immunisations	Provides management and operations of environmental health services, including septic tank permits, and registration of premises as well as Council's community immunisations.	370 (199) 171
Emergency Management and Local Laws	Provides operation and administration of emergency management, fire protection and animal regulation and local laws. It also includes staff for school crossing supervision	1,035 (171) 863
Recreation and Facility management administration	This service provides the management support and co-ordination resources for recreation and facility management including libraries and swimming pools . Recreation Programs provides varied ongoing programs to support recreation pursuits in the Shire. It includes support provided to community groups for recreation programs and projects.	603 (98) 505

Major Initiatives

- Workforce development for community services staff (\$25,000 net cost)
- Implement finding from library service level enhancement review (\$25,000 net cost)

Initiatives

- Implementation of youth strategy (\$10,000 net cost)
- Implementation of access and inclusion strategy (\$20,000 net cost)
- Municipal Health and Wellbeing Plan (\$20,000 net cost)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

2.6 Strategic Objective 6: Organisational Performance

We value our employees, their contribution and are committed to providing a safe workplace. We will ensure our organisation delivers a high level of customer service and our employees act with integrity at all times.

Services

Service area	Description of services provided	Expenditure
		(Revenue) Net Cost \$'000
Information Systems	Information Services provides all IT support and licensing for Council's operation. It also includes operation of and support for Council's telephone, mobile and internet communication and records management	1,525 0 1,525
HR & Risk	Human Resources provides all the support services in relation to recruitment, training and enterprise bargaining. It also includes Risk Management services which manages workplace compliance, OH&S and supports the organisation in protection from loss and damage.	1,312 0 1,312

Major Initiatives

- Traineeship and Apprenticeship program (\$105,000 net cost)
- Archiving and sentencing of records (\$40,000 net cost)

Initiatives

- Workforce planning - implementation of LG Act (\$30,000 net cost)
- External IT systems security testing (\$18,000 net cost)
- Completion of online forms which allow payment as you submit (\$10,000 net cost)
- Mobile device deployment (\$25,000 net cost)
- Officer 365 security review (\$20,000 net cost)
- Microsoft Azure licencing (\$16,000 net cost)

2.7 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2020-2021 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Governance & Financial Sustainability	1,796	2,195	(399)
Roads	5,523	6,478	(955)
Vibrant Economy, Agriculture & Tourism	3,488	3,538	(50)
Built and Natural Environment	5,577	9,421	(3,844)
Safe & Healthy Communities	3,426	8,810	(5,384)
Organisational Performance	2,836	2,837	(0)
Total services and initiatives	22,647	33,280	(10,633)
Other non-attributable	12,225		
Deficit before funding sources	34,872		
Funding sources:			
Rates & charges	(22,200)		
Capital grants	(7,134)		
Financial assistance grants	(8,535)		
Total funding sources	(37,868)		
Deficit for the year	(2,996)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2020-2021 to 2023-2024 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report:

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

3.1 Comprehensive Income Statement

For the four years ending 30 June 2024

		Forecast Actual	Budget	Strategic Resource Plan Projections		
	NOTES	2019- 2020 \$'000	2020- 2021 \$'000	2021- 2022 \$'000	2022- 2023 \$'000	2023- 2024 \$'000
Income						
Rates and charges	4.1.1	22,096	22,200	22,767	23,250	23,773
Statutory fees and fines		434	523	529	534	546
User fees		5,526	6,095	6,155	6,279	6,420
Grants - Operating	4.1.2	8,332	11,322	11,409	11,497	11,729
Grants - Capital	4.1.2	4,356	9,419	7,319	6,446	7,112
Contributions - monetary		-	633	186	171	110
Contributions - non monetary		1,514	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(57)	(95)	-	-	-
Other income		928	595	576	538	938
Total income		43,130	50,692	48,941	48,714	50,628
Expenses						
Employee costs		14,694	15,744	16,059	16,380	16,748
Materials and services		19,647	14,543	11,379	11,592	11,862
Depreciation and amortisation		12,856	12,131	11,114	11,535	11,994
Bad and doubtful debts		3	2	2	2	2
Borrowing costs		-	-	-	-	-
Other expenses		3,027	2,991	3,072	3,102	3,172
Total expenses		50,227	45,410	41,625	42,611	43,778
Surplus/(deficit) for the year		(7,097)	5,282	7,316	6,102	6,850
Other comprehensive income						
Net asset revaluation increment /(decrement)		-	10,000	10,000	10,000	10,000
Total comprehensive result		(7,097)	15,282	17,316	16,102	16,850

3.2 Balance Sheet

For the four years ending 30 June 2024

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2019- 2020	2020- 2021	2021- 2022	2022- 2023	2023- 2024
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		22,665	20,277	17,038	15,857	14,260
Trade and other receivables		2,400	2,400	2,448	2,472	2,497
Other financial assets		12	-	-	-	-
Inventories		140	140	143	144	146
Other assets		1,000	1,000	1,020	1,030	1,041
Total current assets		26,218	23,817	20,649	19,504	17,943
Non-current assets						
Trade and other receivables		25	25	25	26	26
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		293	293	293	293	293
Property, infrastructure, plant & equipment		460,132	477,814	498,422	515,779	534,301
Total non-current assets		460,450	478,132	498,740	516,098	534,620
Total assets		486,668	501,949	519,389	535,602	552,563
Liabilities						
Current liabilities						
Trade and other payables		2,100	2,100	2,142	2,163	2,185
Trust funds and deposits		226	226	231	233	235
Provisions		3,800	3,800	3,868	3,946	4,025
Interest-bearing liabilities	4.1.3	-	-	-	-	-
Total current liabilities		6,126	6,126	6,241	6,342	6,445
Non-current liabilities						
Provisions		3,972	3,972	3,980	3,990	3,999
Interest-bearing liabilities	4.1.3	-	-	-	-	-
Total non-current liabilities		3,972	3,972	3,980	3,990	3,999
Total liabilities		10,098	10,098	10,221	10,332	10,444
Net assets		476,569	491,851	509,167	525,270	542,120
Equity						
Accumulated surplus		177,927	182,858	191,847	199,633	208,202
Reserves		298,642	308,993	317,321	325,637	333,917
Total equity		476,569	491,851	509,167	525,270	542,120

3.3 Statement of Changes in Equity

For the four years ending 30 June 2024

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020 Forecast Actual				
Balance at beginning of the financial year	483,667	185,222	290,264	8,180
Surplus/(deficit) for the year	(7,097)	(7,097)	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	360	-	(360)
Transfers from other reserves	-	(557)	-	557
Balance at end of the financial year	476,569	177,927	290,264	8,378
2021 Budget				
Balance at beginning of the financial year	476,569	177,927	290,264	8,378
Surplus/(deficit) for the year	5,282	5,282	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(2,122)	-	2,122
Transfers from other reserves	-	1,771	-	(1,771)
Balance at end of the financial year	491,851	182,858	300,264	8,729
2022 Budget				
Balance at beginning of the financial year	491,851	182,858	300,264	8,729
Surplus/(deficit) for the year	7,316	7,316	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(122)	-	122
Transfers from other reserves	-	1,794	-	(1,794)
Balance at end of the financial year	509,167	191,847	310,264	7,057
2023 Budget				
Balance at beginning of the financial year	509,167	191,847	310,264	7,057
Surplus/(deficit) for the year	6,102	6,102	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(123)	-	123
Transfers from other reserves	-	1,807	-	(1,807)
Balance at end of the financial year	525,270	199,633	320,264	5,373
2024 Budget				
Balance at beginning of the financial year	525,270	199,633	320,264	5,373
Surplus/(deficit) for the year	6,850	6,850	-	-
Net asset revaluation increment/(decrement)	10,000	-	10,000	-
Transfers to other reserves	-	(123)	-	123
Transfers from other reserves	-	1,843	-	(1,843)
Balance at end of the financial year	542,120	208,202	330,264	3,653

3.4 Statement of Cash Flows

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	23,461	22,200	22,719	23,225	23,748
Statutory fees and fines	434	523	529	534	546
User fees	5,523	6,093	6,153	6,277	6,418
Grants - operating	8,332	11,322	11,409	11,497	11,729
Grants - capital	4,356	9,419	7,319	6,446	7,112
Contributions - monetary	1,514	633	186	171	110
Other receipts	927	595	576	538	938
Employee costs	(14,644)	(15,744)	(15,998)	(16,301)	(16,668)
Materials and services	(22,761)	(17,534)	(14,411)	(14,675)	(15,014)
Net cash provided by/(used in) operating activities	7,144	17,507	18,482	17,711	18,919
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(18,162)	(20,297)	(22,376)	(19,449)	(20,998)
Proceeds from sale of property, infrastructure, plant and equipment	367	390	654	556	482
Loan and advances made	25	12	-	-	-
Payments of loans and advances	-	-	-	-	-
Net cash provided by/ (used in) investing activities	(17,770)	(19,895)	(21,721)	(18,892)	(20,516)
Cash flows from financing activities					
Finance costs	-	-	-	-	-
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	-	-	-	-	-
Net cash provided by/(used in) financing activities	-	-	-	-	-
Net increase/(decrease) in cash & cash equivalents	(10,625)	(2,388)	(3,239)	(1,181)	(1,597)
Cash and cash equivalents at the beginning of the financial year	33,291	22,665	20,277	17,038	15,857
Cash and cash equivalents at the end of the financial year	22,665	20,277	17,038	15,857	14,260

3.5 Statement of Capital Works

For the for years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019- 2020 \$'000	2020- 2021 \$'000	2021- 2022 \$'000	2022- 2023 \$'000	2023- 2024 \$'000
Property					
Land	335	450	51	71	-
Total land	335	450	51	71	-
Buildings	2,756	658	2,204	609	1,031
Heritage buildings	-	-	139	86	132
Total buildings	2,756	658	2,343	695	1,163
Total property	3,091	1,108	2,393	767	1,163
Plant and equipment					
Plant, machinery and equipment	1,918	1,541	2,103	1,948	2,060
Fixtures, fittings and furniture	30	-	15	-	-
Computers and telecommunications	184	155	1,093	255	292
Total plant and equipment	2,131	1,696	3,211	2,203	2,352
Infrastructure					
Roads	9,665	8,681	6,599	6,822	6,468
Kerb and channel	217	136	546	329	305
Bridges	904	420	848	469	428
Footpaths and cycleways	222	35	167	163	197
Drainage	183	100	-	-	-
Recreational, leisure and community facilities	314	6,270	101	87	63
Waste management	200	1,051	2,665	2,753	3,233
Parks, open space and streetscapes	1,184	750	5,814	5,825	6,759
Other infrastructure	50	50	30	31	31
Total infrastructure	12,939	17,493	16,771	16,479	17,483
Total capital works expenditure	18,162	20,297	22,376	19,449	20,998
Represented by:					
New asset expenditure	2,125	6,291	10,143	8,305	4,479
Asset renewal expenditure	12,149	12,048	9,895	9,598	15,481
Asset upgrade expenditure	3,888	1,958	2,338	1,546	1,038
Total capital works expenditure	18,162	20,297	22,376	19,449	20,998
Funding sources represented by:					
Grants	4,386	9,419	7,319	6,446	7,112
Contributions	643	180	186	171	110
Council cash	13,133	10,698	14,871	12,832	13,775
Borrowings	-	-	-	-	-
Total capital works expenditure	18,162	20,297	22,376	19,449	20,998

3.6 Statement of Human Resources

For the four years ending 30 June 2024

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2019- 2020 \$'000	2020- 2021 \$'000	2021- 2022 \$'000	2022- 2023 \$'000	2023- 2024 \$'000
Staff expenditure					
Employee costs - operating	14,694	15,744	16,059	16,380	16,748
Employee costs - capital	1,670	1,704	1,745	1,786	1,829
Total staff expenditure	16,365	17,447	17,803	18,166	18,578
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	187	190	191	191	191
Total staff numbers	187	190	191	191	191

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2020-2021 \$'000	Comprises			Casual \$'000
		Permanent			
		Full Time \$'000	Part time \$'000		
Corporate & Community Services	5,840	2,966	2,776	98	
Executive Services	462	397	65	-	
Sustainable Development	3,970	2,822	1,056	92	
Works & Services	5,471	5,347	107	18	
Total permanent staff expenditure	15,537				
Casuals, temporary and other expenditure	207				
Capitalised labour costs	1,704				
Total expenditure	17,447				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2020-2021	Comprises			Casual
		Permanent			
		Full Time	Part time		
Corporate & Community Services	63	28	33	1	
Executive Services	3	2	1	0	
Sustainable Development	43	28	13	1	
Works & Services	62	61	1	0	
Capitalised labour	19	19	0	0	
Total staff	190				

4. Notes to the financial statements

4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020-2021 the FGRS cap has been set at 2.00%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 0% which is below the rate cap.

The following figures are draft figures only and subject to change whilst the valuation figures and supplementary rate income is finalised by the Valuer General.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019-2020 Forecast Actual	2020-2021 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	18,465	18,483	18	0.10%
Municipal charge*	1,725	1,724	(1)	-0.08%
Waste management charge	1,865	1,961	95	5.12%
Cultural & Recreational Land rates	6	6	(0)	-3.64%
Rating agreements	29	26	(2)	-7.79%
Special rates and charges	20	-	(20)	-100.00%
Interest on rates and charges	65	40	(25)	-38.46%
Total rates and charges	22,175	22,240	90	0.40%

*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019-2020 cents/\$CIV	2020-2021 cents/\$CIV	Change (%)
General rate for rateable residential properties	0.37456	0.35982	-3.94%
General rate for rateable commercial properties	0.37456	0.35982	-3.94%
General rate for rateable industrial properties	0.37456	0.35982	-3.94%
General rate for rateable farm properties	0.33523	0.32024	-4.47%
General rate for rateable vacant industrial land properties	0.44947	0.43178	-3.94%
General rate for cultural and recreational land properties	0.18728	0.17991	-3.94%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2019-2020	2020-2021	Change	
	\$'000	\$'000	\$'000	%
Residential	5,498	5,382	(116)	-2.11%
Commercial	576	554	(21)	-3.73%
Industrial	2,150	2,025	(125)	-5.81%
Farm	10,226	10,507	280	2.74%
Vacant Industrial Land	15	15	-	0.64%
Cultural & Recreational Land	6	6	-	-3.64%
Total amount to be raised by general rates	18,471	18,489	18	0.10%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019-2020	2020-2021	Change	
	Number	Number	Number	%
Residential	6,124	6,126	2	0.03%
Commercial	488	488	-	0.00%
Industrial	125	125	-	0.00%
Farm	2,887	2,885	2	-0.07%
Vacant Industrial Land	21	21	-	0.00%
Cultural & Recreational Land	3	3	-	0.00%
Total number of assessments	9,648	9,648	-	0.00%

4.1.1 (e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1 (f) The estimated total value of each type or class of land, and the estimated total value of land compared with the previous financial year

Type or class of land	2019-2020	2020-2021	Change	
	\$'000	\$'000	\$'000	%
Residential	1,471,782	1,495,795	24,014	1.63%
Commercial	153,564	153,988	424	0.28%
Industrial	574,035	562,848	(11,188)	-1.95%
Farm	3,051,419	3,280,878	229,459	7.52%
Vacant Industrial Land	3,305	3,463	158	4.77%
Cultural & Recreational Land	3,290	3,300	10	0.30%
Total value of land	5,257,394	5,500,271	242,877	4.62%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019-2020	Per Rateable Property 2020-2021	Change	
	\$	\$	\$	%
Municipal charge	202.50	202.50	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019-2020	2020-2021	Change	
	\$	\$	\$	%
Municipal charge	1,725,705	1,723,680	(2,025)	-0.12%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per	Per	Change	
	Rateable	Rateable		
	Property	Property	\$	%
	2019-2020	2020-2021		
	\$	\$		
Waste Management Charge*	343.00	359.20	16.20	4.72%
Kerbside Collection Organics (Schools and Businesses)	115.00	118.00	3.00	2.61%
Kerbside Collection Waste 120l (Schools and Businesses)	142.00	154.00	12.00	8.45%
Kerbside Collection Waste 240l (Schools and Businesses)	239.00	258.00	19.00	7.95%
Kerbside Collection Recycling-(Schools and Businesses)	95.00	97.00	2.00	2.11%
Kerbside Collection Recycling-Community Groups	72.00	77.00	5.00	6.94%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019-2020	2020-2021	Change	
	\$	\$	\$	%
Waste Management Charge*	1,851,857	1,945,427	93,570	5.05%
Kerbside Collection Organics (Schools and Businesses)	460	472	12	2.61%
Kerbside Collection Waste 120l (Schools and Businesses)	710	770	60	8.45%
Kerbside Collection Waste 240l (Schools and Businesses)	10,038	11,094	1,056	10.52%
Kerbside Collection Recycling-(Schools and Businesses)	1,045	1,649	604	57.80%
Kerbside Collection Recycling-Community Groups	1,080	1,232	152	14.07%
Total	1,865,190	1,960,644	95,454	5.12%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019-2020	2020-2021	Change	
	\$'000	\$'000	\$'000	%
General Rates	18,471	18,489	18	0.10%
Municipal Charge	1,725	1,724	(1)	-0.08%
Waste Management Charge	1,865	1,961	95	5.12%
Total Rates and charges	22,062	22,173	112	0.51%

4.1.1(l) Fair Go Rates System Compliance

Corangamite Shire Council is fully compliant with the State Government's Fair Go Rates System

	2019-2020	2020-2021
Total Rates	\$ 20,146,324	\$ 20,206,800
Number of rateable properties	9,623	9,645
Base Average Rates	2093.56	2095.05
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	2,093.80	2,136.96
Maximum General Rates and Municipal Charges Revenue	20,148,621	20,610,936
Budgeted General Rates and Municipal Charges Revenue	20,146,324	20,206,800

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa
- Changes in use of land such that residential land becomes farm land and vice versa.

4.1.1(n) Differential Rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate for rateable residential properties of 0.35982 cents in the dollar of CIV
- A general rate for rateable commercial properties of 0.35982 cents in the dollar of CIV
- A general rate for rateable industrial properties of 0.35982 cents in the dollar of CIV
- A general rate for rateable farm properties of 0.32024 cents in the dollar of CIV
- A general rate for rateable vacant industrial land properties of 0.43178 cents in the dollar of CIV
- A general rate for cultural and recreation land properties of 0.17991 cents in the dollar of CIV.

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

General Rate

Classification

All rateable property (other than farm, vacant industrial land or cultural and recreational properties).

Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained.

Farm rate

Classification

Farmland means any rateable land –

- a) that is not less than 2 hectares in area; and
- b) that is used by a business –
 - i) that has a significant and substantial commercial purpose or character; and
 - ii) that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - iii) that is making profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating.

Reasons for the Use and Level of Rate

The farm rate is lower than for other classes of land because farming operations involve large properties which have significant value and which are often operated as family concerns. Agricultural producers are unable to pass on increases in costs like other businesses. Farm profitability is affected by the vagaries of weather and international markets. In this sense farms are seen to be more susceptible or fragile than other commercial and industrial operations. The farm rate will be set at 89% of the general rate for 2020-2021.

Vacant industrial land rate

Classification

The vacant industrial land classification is defined as land:

- a) Located within an Industrial zone under the Planning scheme; and
- b) Which is vacant or not developed for the principal purpose of carrying out the manufacturing or production of goods or trade in goods or services;

Reasons for the Use and Level of Rate

The vacant industrial land rate is higher than the general rate to promote responsible land management through appropriate maintenance and development of the land so that foregone community and economic development resulting from underutilisation of land is minimised. The vacant industrial land rate will be set at 120% of the general rate for 2020-2021.

Cultural and recreational rate

Classification

Property which is primarily used as Cultural and recreational lands means

- a) lands which are –
 - i) vested in or occupied by any body corporate or unincorporated which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members; and
 - ii) used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
 - b) lands that are primarily used as agricultural showgrounds.
1. All cultural and recreational lands shall be exempt from the payment of municipal rates, except where:
- a) the land is subject to a grazing lease, in which case it will attract the general rate (or farm rate if applicable); or

- b) the land is used for housing gaming machines, in which case the portion of the premises used for housing gaming machines shall attract the commercial rate, and the balance of the property shall be exempt from the payment of municipal rates; or
 - c) the land is used as a horse racing venue, in which case the property shall attract the cultural and recreational lands rate.
2. All cultural and recreational lands shall be liable for the annual service charges for the provision of specific services such as waste collection, where Council makes those services available to the property.

Reasons for the Use and Level of Rate

The rate reflects the level of service provided and ensures that reasonable rate relativity is maintained between recreational land and other classes of land. The cultural and recreational land rate will be set at 50% of the general rate for 2020-2021.

Cultural and Recreational Land Act 1963

Land defined under the Cultural and Recreational Land Act as recreational shall be rated both differentially and under that Act in accordance with this statement.

Properties Charged Cultural and Recreational Rate

The following properties will be rated:

- . Terang Trotting Club;
- . Camperdown Racecourse;
- . Terang Racecourse.

4.1.1(o) Municipal Charge

In addition to differential rates, Council levies a municipal charge to cover some of the administrative costs of Council. The total revenue from a municipal charge must not exceed 20% of the sum total of the general rates and municipal charge combined in a financial year. The application of a municipal charge represents a fixed component of rates for all properties, rather than sole use of the CIV valuation method.

4.1.1(p) Waste Management Charge

The Waste Management Charge covers kerbside waste collection and disposal where available, emptying and disposal of public rubbish and recycling bins, public education programs and costs associated with contract administration and dealing with customer service inquires. "Kerbside waste" includes general waste, green waste (including kitchen organics) and recyclables.

4.1.2 Grants

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to increase by 39% or \$3.164 million compared to 2019-2020. This is predominately due to 2 quarters of Financial Assistance Grants funding received in 2018-2019. Capital grants include all monies received from State, Federal sources for the purposes of funding the capital works program. Overall, the level of capital grants are projected to increase by 108% or \$4.89 million compared to 2019-2020. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

	Forecast	Budget	Change	
	Actual 2019-2020 \$'000	2020-2021 \$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	9,121	13,991	4,870	53%
State funded grants	3,567	6,750	3,183	89%
Total grants received	12,688	20,741	8,053	63%
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>	4,828	9,372	4,543	94%
<i>Recurrent - State Government</i>	1,647	1,667	20	1%
Total recurrent grants	6,476	11,039	4,563	70%
<i>Non-recurrent - Commonwealth Government</i>	-	-	-	0%
<i>Non-recurrent - State Government</i>	1,682	283	- 1,399	-83%
Total non-recurrent grants	1,682	283	- 1,399	-83%
Total operating grants	8,157	11,322	3,164	39%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>	2,286	2,286	-	0%
<i>Recurrent - State Government</i>	-	-	-	0%
Total recurrent grants	2,286	2,286	-	0%
<i>Non-recurrent - Commonwealth Government</i>	2,007	2,334	326	16%
<i>Non-recurrent - State Government</i>	238	4,800	4,562	1917%
Total non-recurrent grants	2,245	7,134	4,888	218%
Total capital grants	4,531	9,419	4,888	108%
Total Grants	12,688	20,741	8,053	63%

4.1.3 Statement of Borrowings

During 2017-2018 Corangamite Shire repaid all borrowings and has not projected to have any borrowing in the 2020-2021 budget as shown below.

	2019-2020	2020-2021
	\$	\$
Amount borrowed as at 30 June of the prior year	-	-
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	-	-
Amount of borrowings as at 30 June	-	-

4.2 Capital Works Program for the year ending 30 June 2021

This section presents a listing of the capital works projects that will be undertaken for the 2020-2021 year.

4.2.1 Summary of Capital Works

	Forecast Actual 2019-2020 \$'000	Budget 2020-2021 \$'000	Change \$'000	%
Property	3,091	1,108	(1,983)	-64%
Plant and equipment	2,131	1,696	(435)	-20%
Infrastructure	12,939	17,493	4,554	35%
Total	18,162	20,297	2,135	12%

4.2.1 Summary of Capital Works by type

	Project Cost	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	1,108	450	503	155	48	70	990	-
Plant and equipment	1,696	55	1,641	-	-	-	1,696	-
Infrastructure	17,493	7,286	8,404	1,803	9,371	110	8,012	-
Total	20,297	7,791	10,548	1,958	9,419	180	10,698	-

4.2.2 Detailed list of Capital Works

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY								
Land								
Lake Bullen Merri Management Plan Implementation North Beach	50	50	-	-	-	-	50	-
Purchase - 36 Timboon-Curdievale Road Timboon	400	400	-	-	-	-	400	-
Buildings								
Berrybank Windfarm Community Project - Camperdown Theatre 2	70	-	-	70	-	70	-	-
Berrybank Windfarm Community Project - Lismore Swimming Pool Wetdeck (additional request)	125	-	125	-	-	-	125	-
Camperdown Killara Centre - Internal Paint	25	-	25	-	-	-	25	-
Camperdown Theatre Royal - Safety Works	25	-	25	-	-	-	25	-
Civic Centre - McNicol Street Building Heating/ Cooling Upgrades	75	-	75	-	-	-	75	-
Cobden Senior Citizens Centre - Kitchen replacement	35	-	-	35	-	-	35	-
Energy and Water Savings	50	-	-	50	-	-	50	-
Lismore Public Toilets Septic Upgrade	100	-	100	-	-	-	100	-
Mobile Child Care Sustainability Funding - Captial Requirement	48	-	48	-	48	-	-	-
Public Toilet Renewal - South Beach and Princetown	20	-	20	-	-	-	20	-
Swimming Pool Renewal	60	-	60	-	-	-	60	-
Timboon Depot - Replace Damaged Sections of Perimeter Fence	25	-	25	-	-	-	25	-
TOTAL PROPERTY	1,108	450	503	155	48	70	990	-
PLANT AND EQUIPMENT								
Plant, Machinery and Equipment								
Heavy Plant Replacement Program	1,047	-	1,047	-	-	-	1,047	-
Light Fleet Replacement Program	464	-	464	-	-	-	464	-
Minor Plant and Equipment Purchases	30	-	30	-	-	-	30	-
Computers and Telecommunications								
Air conditioner upgrade - server room	20	-	20	-	-	-	20	-
Architecture for improvement of connectivity and internet speeds to the Civic Centre and Killara complex	15	15	-	-	-	-	15	-
Install a Disability parking Permit Self-help station in the office foyer	15	15	-	-	-	-	15	-
iPhones and iPads for new Council	30	-	30	-	-	-	30	-
Mobile computing initiative and development	25	25	-	-	-	-	25	-
Renew/Upgrade Wireless links	50	-	50	-	-	-	50	-
TOTAL PLANT AND EQUIPMENT	1,696	55	1,641	-	-	-	1,696	-

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE								
Roads								
Blake Street, Skipton-Beaufort Rd to Bridge St, Skipton Rehab Kerb & Channel Renewal	140	-	140	-	-	-	140	-
Centre Rd (5.1km to 5.86km) Final Seal	21	-	21	-	-	-	21	-
Church Street (railway to Gellie St) Camperdown Final Seal	5	-	5	-	-	-	5	-
County Boundary Road East (Final Seal)	60	-	60	-	-	-	60	-
Dalvui Lane Crest widening rehab	70	-	-	70	-	-	70	-
Depot Road Upgrade inc Old Geelong Road Intersection Final Seal	10	-	10	-	-	-	10	-
Digneys Bridge Road (0km to 0.95km) Final Seal	24	-	24	-	-	-	24	-
East Hill Road (0.4km to 1.74km) Rehab	427	-	427	-	-	-	427	-
Eastern Creek Road (7.98km to 9.03km) Final Seal	30	-	30	-	-	-	30	-
Foxhow Berrybank Road Widening, Berrybank (final seal)	178	-	178	-	-	-	178	-
Gravel Resheet	881	-	881	-	843	-	38	-
Implement selected 4D road upgrades - Hawkins Road, Lower Darlington Road and Pipeline Track Upgrades	300	-	-	300	-	-	300	-
Jancourt Road (4.35km to 5.05km) Final Seal	19	-	19	-	-	-	19	-
Koallah Road (Heytesbury) (1.84km to 2.68km) Final Seal	15	-	15	-	-	-	15	-
Linton Road (5.3km to 7.2km) Rehab	399	-	399	-	-	-	399	-
Lismore-Pittong Road (15.91km to 17.80km) Final Seal	36	-	36	-	-	-	36	-
N Robilliards Road (Ch 0.4km to 1.3km) Rehab	238	-	238	-	-	-	238	-
New Cooriemungle Road (Ch. 1.3km to 2.45km) Final Seal	34	-	34	-	-	-	34	-
Patching Prior to Reseal	200	-	200	-	-	-	200	-
Reseal Program	1,657	-	1,657	-	1,443	-	214	-
Slurry Seal Program	300	-	300	-	-	-	300	-
Talindert Road (1.08km to 2.15km) Widen & Rehab	318	-	-	318	-	-	318	-
Terang Framlingham Road (Ch. 1.23km to 2.46km) Rehab	325	-	325	-	-	-	325	-
Timboon Curdievale Road Bridge Approach Rectification	50	-	50	-	-	-	50	-
Undertake shoulder improvements on select roads - Kurweeton Road, Newminister Road, Boundary Road Cobden	200	-	-	200	-	-	200	-
Wiridgil Road (Ch. 1.67km to 3.17km) Widen & Rehab	445	-	-	445	-	-	445	-
Wright Street (Sunnyside to Princes Hwy) Camperdown Final Seal	16	-	16	-	-	-	16	-
Local Roads and Community Infrastructure Funding (Projects yet to be confirmed)	2,286	-	2,286	-	2,286	-	-	-
Kerb & Channel								
Parrott St, Cobden Lord St to Vagg St	59	-	59	-	-	-	59	-
Scott St Camperdown, Adeney St to Morris St & Leura St to Curdie St	31	-	31	-	-	-	31	-
Scott St Skipton Smythe St to Osborne St	30	-	30	-	-	-	30	-
Timboon-Curdievale Rd, Timboon Bailey St to Haywards Rd	17	-	17	-	-	-	17	-

Capital Works Area	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE (continued)								
Bridges								
Four Tree Road Bridge Timber deck replacement	120	-	120	-	-	-	120	-
Kennedys Creek Road Culvert Replacements	150	-	150	-	-	-	150	-
Williams Road Culvert Replacement at Ch 6.44km	150	-	150	-	-	-	150	-
Footpaths and Cycleways								
Cobden Camperdown Road Pathway Cobden - Bond St to Cemetery Road	18	-	18	-	-	-	18	-
Robinson Street Footpath Replacement Outside Hospital, Camperdown	17	-	17	-	-	-	17	-
Drainage								
Barrett Street Timboon Drainage Replacement	50	-	50	-	-	-	50	-
Dawson Street Camperdown Drainage Alterations	50	-	50	-	-	-	50	-
Recreational, Leisure & Community Facilities								
Cobden Skatepark Upgrade	20	-	-	20	-	-	20	-
Playground Renewal - Jubilee Park Skipton	30	-	30	-	-	-	30	-
Skipton Public Park - Skate Park - Design	20	20	-	-	-	10	10	-
Twelve Apostles Trail - Construction	6,200	6,200	-	-	4,500	-	1,700	-
Waste Management								
Cell 14B Side Liner	233	233	-	-	-	-	233	-
Corangamite Landfill - Security Fencing	35	-	35	-	-	-	35	-
Landfill - Cell 15a Lining	434	434	-	-	-	-	434	-
Landfill - Cell 13 Cap Construction	349	349	-	-	-	-	349	-
Parks, Open Space and Streetscapes								
Cobden - Construction	300	-	300	-	-	-	300	-
Timboon Town Centre Activation Construction	450	-	-	450	300	50	100	-
Other Infrastructure								
Berrybank Windfarm Community Project - Public Art 2	50	50	-	-	-	50	-	-
TOTAL INFRASTRUCTURE	17,493	7,286	8,404	1,803	9,371	110	8,012	-
TOTAL NEW CAPITAL WORKS	20,297	7,791	10,548	1,958	9,419	180	10,698	-

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections		
			2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	5.93%	-24.40%	-5.35%	4.24%	3.45%	3.62%
Liquidity								
Working Capital	Current assets / current liabilities	2	602%	428%	389%	331%	308%	278%
Unrestricted cash	Unrestricted cash / current liabilities		521%	291%	246%	218%	223%	222%
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0%	0%	0%	0%	0%	0%
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		0%	0%	0%	0%	0%	0%
Indebtedness	Non-current liabilities / own source revenue		12.49%	8.43%	7.55%	7.51%	7.42%	7.24%
Asset renewal	Asset renewal and upgrade expenses / Asset depreciation	4	79%	125%	115%	110%	97%	138%
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	41%	51%	44%	47%	48%	47%
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.43%	0.35%	0.34%	0.34%	0.34%	0.34%
Efficiency								
Expenditure level	Total expenses/ no. of property assessments		\$5,158	\$5,206	\$4,707	\$4,314	\$4,417	\$4,538
Revenue level	Residential rate revenue / no. of residential property assessments		\$895	\$898	\$879	\$878.58	\$901	\$923
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		8.40%	6.39%	7.50%	7.50%	7.50%	7.50%

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period meaning council will not have to rely on cash reserves or borrowings to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level.

3 Debt compared to rates - Trend indicates Council's not having any projected borrowings in the four years of the Strategic Resource Plan.

4 Asset renewal - This percentage indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

Appendix A
Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2020-2021 year.

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Assets	Road Permits						
Assets	Road opening permit application	per application	No	Discretionary	\$110.00	\$113.00	2.73%
Assets	Urban vehicle crossing permit application	per application	No	Discretionary	\$110.00	\$113.00	2.73%
Assets	Rural vehicle crossing permit application	per application	No	Discretionary	\$110.00	\$113.00	2.73%
Assets	Fee for Superload Route on Local Roads Assessment	per hour	No	Discretionary	N/A	\$50.00	
Building Services	Building Fees						
Building Services	Fees set by Building Regulations 2006						
Building Services	Application for Report and Consent (Section 29A Demolition) - Regulation 36(1)	per application	No	Statutory	\$85.20	\$85.20	0.00%
Building Services	Application for Report and Consent - Regulation 36(2)	per application	No	Statutory	\$290.40	\$290.40	0.00%
Building Services	Request for report on Legal Point of Discharge under regulation 133(2) - Regulation 36(4)	per application	No	Statutory	\$144.70	\$144.70	0.00%
Building Services	Report and Consent for building over an easement under regulation 130 NO FEE UNIT SPECIFIED IN REGS.	per application	No	Statutory	\$68.10	\$68.10	0.00%
Building Services	Fee for lodgement of building permit documents - Regulation 45	per application	No	Statutory	\$121.90	\$121.90	0.00%
Building Services	Fees for requests for information under regulation 51(1), 51(2) or 51(3) - Regulation 52 (Building Information Certificate)	per application	No	Statutory	\$47.20	\$47.20	0.00%
Building Services	State Government Levy - Section 205G Building Act 1993 (the levy paid under this section is paid into the Building account of the Victorian Building Authority Fund)						
Building Services	Building Permit Levy payable for every dollar of the cost of building work for which a permit is sought when cost of building work is over \$10,000	per application	No	Statutory	0.128% of the cost of building work	0.128% of the cost of building work	
Building Services	Building Permit Applications for Domestic Works (Class 1 and 10) Fees for Construction/Alteration/Demolition Permits based on value of work The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993						
Building Services	0-\$5,000		Yes	Discretionary	\$232.00	\$238.00	2.59%
Building Services	5,001-10,000		Yes	Discretionary	\$587.00	\$602.00	2.56%
Building Services	10,001-25,000		Yes	Discretionary	\$739.00	\$757.00	2.44%
Building Services	25,001-50,000		Yes	Discretionary	\$889.00	\$911.00	2.47%
Building Services	50,001-150,000		Yes	Discretionary	Min. fee \$900 or value divided by 100, whichever is greater	Min. fee \$915 or value divided by 100, whichever is greater	
Building Services	150,001-250,000		Yes	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	250,001-500,000		Yes	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	500,001+		Yes	Discretionary	by quotation	by quotation	
Building Services	Building Permit Applications for Commercial Works (Class 2 to 9) Fees for Construction/Alteration/Demolition Permits based on value of work The fee includes: The fee includes: (a) the statutory inspections (footings, frame and final) until permit expires (b) the processing of the application in accordance with Part 3 of the Building Act 1993						
Building Services	0-\$5,000		Yes	Discretionary	\$232.00	\$238.00	2.59%
Building Services	5,001-10,000		Yes	Discretionary	\$700.00	\$718.00	2.57%
Building Services	10,001-25,000		Yes	Discretionary	\$889.00	\$911.00	2.47%
Building Services	25,001-50,000		Yes	Discretionary	\$1,321.00	\$1,354.00	2.50%
Building Services	50,001-150,000		Yes	Discretionary	Min. fee \$1300 or value divided by 100, whichever is greater	Min. fee \$1360 or value divided by 100, whichever is greater	
Building Services	150,001-250,000		Yes	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Building Services	250,001-500,000		Yes	Discretionary	value divided by 100 or by quote	value divided by 100 or by quote	
Building Services	500,001+		Yes	Discretionary	by quotation	by quotation	
Building Services	Other Building Fees						
Building Services	Historical Building Permit Search (3-7 days)	per permit	Yes	Discretionary	\$122.00	\$125.00	2.46%
Building Services	Historical Building Permit URGENT Search (1-2 days)	per permit	Yes	Discretionary	\$365.00	\$374.00	2.47%
Building Services	For each inspection additional to statutory inspections included in building permit application fee	per inspection	Yes	Discretionary	\$253.00	\$259.00	2.37%
Building Services	Administration fee for assessing and processing lapsed building permits	per inspection	Yes	Discretionary	\$253.00	\$259.00	2.37%
Building Services	Erection of a fence (if value of work is less than \$5,000 otherwise use fee schedule for building permit applications)	per application	Yes	Discretionary	\$190.00	\$195.00	2.63%
Building Services	Essential Services Inspections	per request	Yes	Discretionary	300 max or by quote	300 max or by quote	
Building Services	Inspection fees for Private Building Surveyors	per inspection plus travel	Yes	Discretionary	300 max or by quote	300 max or by quote	
Building Services	Extension of Time Request	per request	Yes	Discretionary	\$132.00	\$135.00	2.27%
Building Services	Application to Amend Plans	per application	Yes	Discretionary	\$132.00	\$135.00	2.27%
Building Services	Title Search	per application	Yes	Discretionary	\$58.00	\$59.50	2.59%
Building Services	POPE permits	per application	Yes	Discretionary	\$630.00	\$646.00	2.54%
Building Services	Temporary Structures Permit	per application	Yes	Discretionary	\$526.00	\$539.00	2.47%
Building Services	Resolution of works without a building permit - based on the cost of works and multiplying fee that would have been charged under building application fees by 2		Yes	Discretionary		Multiply fee that would have been charged under building application fees by 2	
Planning Services	Planning Fees						
Planning Services	Fees for amendment to Planning Scheme (Regulation 6)						
Planning Services	Stage 1: a) Considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Planning and Environment Act 1987 (the Act); and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment.	per application		Statutory	\$2,929.30	\$3,050.90	4.15%
Planning Services	Stage 2: a) Considering submissions which seek a change to an amendment, and where necessary referring the submissions to a panel:			Statutory			
Planning Services	i. up to 10 submissions			Statutory	\$15,121.00	\$15,121.00	0.00%
Planning Services	ii. 11 to (and including) 20 submissions			Statutory	\$30,212.40	\$30,212.40	0.00%
Planning Services	iii. submissions that exceed 20 submissions b) providing assistance to a panel in accordance with Section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with Section 27 of the Act; and e) after considering submission and the panel's report, abandoning the amendment. <i>Paid to the Planning Authority</i>			Statutory	\$40,386.90	\$40,386.90	0.00%
Planning Services	Stage 3: a) Adopting an amendment or a part of an amendment in accordance with Section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with Section 31 of the Act; and c) giving the notice of approval of the amendment required by section 36(2) of the Act. <i>Paid to the Planning Authority</i>	per application		Statutory	\$481.30	\$481.30	0.00%
Planning Services	Stage 4: a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act. <i>Paid to the Minister for Planning (DELWP)</i>	per application		Statutory	\$481.30	\$481.30	0.00%
Planning Services	Fees for applications for Planning Permits under section 47 of the Planning and Environment Act 1987 (Regulation 9)						
Planning Services	Use Only	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development included in the application is:						
Planning Services	\$0 - \$10,000	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	\$10,001 - \$100,000	per application		Statutory	\$629.40	\$629.40	0.00%
Planning Services	\$100,001 - \$500,000	per application		Statutory	\$1,288.50	\$1,288.50	0.00%
Planning Services	\$500,001 - \$1,000,000	per application		Statutory	\$1,392.10	\$1,392.10	0.00%
Planning Services	\$1,000,001 - \$2,000,000	per application		Statutory	\$1,495.80	\$1,495.80	0.00%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Planning Services	If cost for a single dwelling is greater than \$2,000,000 the fee will be calculated by adding fee from other development plus half of the use fee if applicable.						
Planning Services	Vic Smart application if the estimated cost of the development is:						
Planning Services	\$0 - \$10,000	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	\$10,001 +	per application		Statutory	\$429.50	\$429.50	0.00%
Planning Services	Vic Smart application to subdivide or consolidate land	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	Vic Smart application (other)	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	To develop land (other than for a single dwelling or to subdivide) if the cost of the development is:						
Planning Services	\$0 - \$100,000	per application		Statutory	\$1,147.80	\$1,147.80	0.00%
Planning Services	\$100,001 - \$1,000,000	per application		Statutory	\$1,547.60	\$1,547.60	0.00%
Planning Services	\$1,000,001 - \$5,000,000	per application		Statutory	\$3,413.70	\$3,413.70	0.00%
Planning Services	\$5,000,001 - \$15,000,000	per application		Statutory	\$8,700.90	\$8,700.90	0.00%
Planning Services	\$15,000,001 - \$50,000,000	per application		Statutory	\$25,658.30	\$25,658.30	0.00%
Planning Services	\$50,000,001 +	per application		Statutory	\$57,670.10	\$57,670.10	0.00%
Planning Services	Subdivide existing building	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Subdivide land into two lots	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Realignment or consolidation	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Subdivide land into three or more Lots	per 100 lots created	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	A permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	per application		Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	A permit not otherwise provided for in this regulation	per application		Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Fees for applications to amend planning permits under section 72 of the Planning and Environment Act 1987 (Regulation 11)						
Planning Services	To amend a permit to change the use of the land allowed by the permit or to allow a new use	per application		Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	To amend a permit (other than a permit to use and/or develop land for a single dwelling per lot) to change a statement of what the permit allows or change any or all conditions which apply to the permit	per application		Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	To amend a permit to use and/or develop land for a single dwelling per lot or to undertake ancillary development if the estimated cost is:						
Planning Services	\$0 - \$10,000	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	\$10,001 - \$100,000	per application		Statutory	\$629.40	\$629.40	0.00%
Planning Services	\$10,001 - \$500,000	per application		Statutory	\$1,288.50	\$1,288.50	0.00%
Planning Services	\$500,001 - \$2,000,000	per application		Statutory	\$1,392.10	\$1,392.10	0.00%
Planning Services	Amendment to a Vic Smart permit if the estimated cost of development is:						
Planning Services	\$0 - \$100,000	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	\$10,001 +	per application		Statutory	\$429.50	\$429.50	0.00%
Planning Services	Vic Smart permit to subdivide or consolidate land	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	Amendment to a Vic Smart permit (other)	per application		Statutory	\$199.90	\$199.90	0.00%
Planning Services	To amend a permit to develop land (other than a permit to use and/or develop land for a single dwelling per lot) if the estimated cost is:						
Planning Services	\$0 - \$100,000	per application		Statutory	\$1,147.80	\$1,147.80	0.00%
Planning Services	\$100,001 - \$1,000,000	per application		Statutory	\$1,547.60	\$1,547.60	0.00%
Planning Services	\$1,000,001 +	per application		Statutory	\$3,413.70	\$3,413.70	0.00%
Planning Services	Subdivide an existing building	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Subdivide land into two lots	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Realignment or consolidation	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	Subdivide land into three or more Lots	per 100 lots created	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	To amend a permit to: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%
Planning Services	An amendment to a permit not otherwise provided for in this regulation	per application	No	Statutory	\$1,318.10	\$1,318.10	0.00%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Planning Services	Other Statutory Planning Fees						
Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act	per application	No	Statutory	\$3,901.50	\$3,901.50	0.00%
Planning Services	Requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act	per application	No	Statutory	\$962.70	\$962.70	0.00%
Planning Services	For combined applications	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	
Planning Services	Amendment to an application under section 57A(3) of the Act after notice is given (Regulation 12): a) for an application for a permit b) for an application to amend a permit c) If an application to amend an application has the effect of changing the class of that permit to a new class, having a higher application fee set out in the tables to regulation 9 or 11, the applicant must pay an additional fee being the difference between the original class of permit and the amended class of permit.	per application	No	Statutory	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	40% of the application fee for that class of permit set out in the tables at regulations 9 or 11.	
Planning Services	For combined application to amend permit	per application	No	Statutory	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications had been made.	
Planning Services	For a certificate of compliance	per application		Statutory	\$325.80	\$325.80	0.00%
Planning Services	Amend or end an agreement under section 173 of the Act	per application		Statutory	\$659.00	\$659.00	0.00%
Planning Services	Application for planning certificate (S198 of the Act) - Regulation 14:	per application	No	Statutory			
Planning Services	a) application not processed electronically	per application		Statutory	\$22.20	\$22.20	0.00%
Planning Services	b) electronically processed	per application		Statutory	\$7.00	\$7.00	0.00%
Planning Services	Where the Planning Scheme specifies that the matter must be done to the satisfaction of the responsible authority, Minister, public authority or municipal council - Regulation 18	per application		Statutory	\$325.80	\$325.80	0.00%
Planning Services	Subdivision (Fees) Regulations 2016						
Planning Services	Application to certify plan and for statement of compliance	per application		Statutory	\$174.80	\$174.80	0.00%
Planning Services	Fee for alteration of plan	per application		Statutory	\$111.10	\$111.10	0.00%
Planning Services	Amendment to certified plan	per application		Statutory	\$140.70	\$140.70	0.00%
Planning Services	Checking engineering plans	per application	Yes	Statutory	0.75% of the estimated cost of constructing the works	0.75% of the estimated cost of constructing the works	
Planning Services	Engineering plan prepared by Council	per application	Yes	Statutory	3.5% of the estimated cost of constructing the works	3.5% of the estimated cost of constructing the works	
Planning Services	Supervision of works	per application	Yes	Statutory	2.5% of the estimated cost of constructing the works	2.5% of the estimated cost of constructing the works	
Planning Services	Fees for applications - Regulation 6						
Planning Services	Discretionary Planning Fees						
Planning Services	Historical planning permit search (3-7 days)	per application	Yes	Discretionary	\$123.00	\$126.00	2.44%
Planning Services	Historical planning permit URGENT search (1-2 days)	per application	Yes	Discretionary	\$247.00	\$253.00	2.43%
Planning Services	Extension of Time Request - First request	Per application	Yes	Discretionary	\$316.00	\$324.00	2.53%
Planning Services	Extension of Time Request - Second request	Per application	Yes	Discretionary	\$630.00	\$646.00	2.54%
Planning Services	Extension of Time Request - Any subsequent request	Per application	Yes	Discretionary	\$1,261.00	\$1,293.00	2.54%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Planning Services	Secondary consent application	Per application	Yes	Discretionary	\$132.00	\$135.00	2.27%
Planning Services	Written information requests	per request	Yes	Discretionary	\$65.00	\$66.60	2.46%
Planning Services	Notification signage	per sign	Yes	Discretionary	\$120.00	\$123.00	2.50%
Planning Services	Notification costs	base charge	Yes	Discretionary	\$43.00	\$44.00	2.33%
Planning Services	Notification costs for over 10 letters	per letter >10	Yes	Discretionary	\$4.20	\$4.30	2.38%
Planning Services	Urgent Planning Certificate - request to be process next business day	per application	Yes	Discretionary	\$106.00	\$109.00	2.83%
Planning Services	Section 173 Agreement review by Solicitor (if required at Councils discretion)	per application	Yes	Discretionary	at cost	at cost	
Community Relations	Advertising						
Community Relations	Warrambool Standard advertising fee	per advertisement	Yes	Discretionary	\$310.00	\$320.00	3.23%
Community Relations	Western District advertising fee	per advertisement	Yes	Discretionary	\$180.00	\$185.00	2.78%
Community Relations	Colour Printing						
Community Relations	A4	A4 Single sided	Yes	Discretionary	\$1.20	\$1.25	4.17%
Community Relations	A4 Double Sided	A4 Double sided	Yes	Discretionary	\$1.65	\$1.70	3.03%
Community Relations	A3	A3 Single sided	Yes	Discretionary	\$1.65	\$1.70	3.03%
Community Relations	A3 Double Sided	A3 Double sided	Yes	Discretionary	\$2.20	\$2.25	2.27%
Community Relations	Laminating						
Community Relations	A4	Per page	Yes	Discretionary	\$0.65	\$0.70	7.69%
Community Relations	A3	Per page	Yes	Discretionary	\$0.90	\$0.95	5.56%
Community Relations	Photocopying						
Community Relations	Black & White	A4 Single sided	Yes	Discretionary	\$0.65	\$0.70	7.69%
Community Relations	Black & White	A3 Single sided	Yes	Discretionary	\$0.90	\$0.95	5.56%
Community Relations	Black & White	A4 Double sided	Yes	Discretionary	\$0.90	\$0.95	5.56%
Community Relations	Black & White	A3 Double sided	Yes	Discretionary	\$1.20	\$1.25	4.17%
Killara / Theatre Complex	Killara Centre						
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes	Discretionary	\$510.00	\$525.00	2.94%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes	Discretionary	\$102.50	\$105.00	2.44%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes	Discretionary	\$272.50	\$280.00	2.75%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$57.50	\$60.00	4.35%
Killara / Theatre Complex	McCabe Room/Playhouse						
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per day	Yes	Discretionary	\$350.00	\$360.00	2.86%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities)	per hour	Yes	Discretionary	\$70.00	\$72.50	3.57%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per day	Yes	Discretionary	\$175.00	\$180.00	2.86%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$37.50	\$40.00	6.67%
Killara / Theatre Complex	THEATRE KITCHEN						
Killara / Theatre Complex	Commercial and community hire rate	per hour	Yes	Discretionary	\$50.00	\$52.50	5.00%
Killara / Theatre Complex	Commercial and community hire rate	full day	Yes	Discretionary	\$200.00	\$205.00	2.50%
Killara / Theatre Complex	THEATRE						
Killara / Theatre Complex	Managed by Council - Fees Camperdown Community Centre - Theatre Royal						
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and chairs	full day	Yes	Discretionary	\$745.00	\$765.00	2.68%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	full day	Yes	Discretionary	\$405.00	\$415.00	2.47%
Killara / Theatre Complex	Commercial Hire (private functions, corporate or profit making entities) - includes use of kitchen, tables and chairs	per hour	Yes	Discretionary	\$137.50	\$142.50	3.64%
Killara / Theatre Complex	Community Hire (members of the community, community groups not undertaking a commercial hirer use)	per hour	Yes	Discretionary	\$72.50	\$75.00	3.45%
Killara / Theatre Complex	Set Up Theatre (optional)	per booking	Yes	Discretionary	\$92.50	\$95.00	2.70%
Killara / Theatre Complex	Managed by Council - Fees Camperdown Community Centre - Old Sports Stadium						
Killara / Theatre Complex	General Hire	per hour	Yes	Discretionary	\$47.50	\$50.00	5.26%
Killara / Theatre Complex	General Hire	full day	Yes	Discretionary	\$212.50	\$217.50	2.35%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Cultural Development	Theatre Royal movie ticket prices						
Cultural Development	Adult	per person	Yes	Discretionary	\$5.00	\$5.00	0.00%
Cultural Development	Child (under 15 years of age)	per person	Yes	Discretionary	\$5.00	\$5.00	0.00%
Aged and Disability Services	Transport - Community						
Aged and Disability Services	Community Transport	per km	No	Discretionary	\$0.25	\$0.25	0.00%
Aged and Disability Services	Assessed Domestic Assistance						
Aged and Disability Services	Low Fee	per hour	No	Discretionary	\$6.30	\$6.50	3.17%
Aged and Disability Services	Medium Fee	per hour	No	Discretionary	\$15.70	\$16.10	2.55%
Aged and Disability Services	High Fee	per hour	No	Discretionary	\$47.87	\$49.10	2.57%
Aged and Disability Services	Assessed Personal Care						
Aged and Disability Services	Low Fee	per hour	No	Discretionary	\$4.70	\$4.80	2.13%
Aged and Disability Services	Medium Fee	per hour	No	Discretionary	\$9.40	\$9.60	2.13%
Aged and Disability Services	High Fee	per hour	No	Discretionary	\$47.87	\$49.10	2.57%
Aged and Disability Services	Assessed Property Maintenance						
Aged and Disability Services	Low Fee	per hour	No	Discretionary	\$12.60	\$12.90	2.38%
Aged and Disability Services	Medium Fee	per hour	No	Discretionary	\$18.80	\$19.30	2.66%
Aged and Disability Services	High Fee	per hour	No	Discretionary	\$49.64	\$50.90	2.54%
Aged and Disability Services	Assessed Respite Care						
Aged and Disability Services	Low Fee	per hour	No	Discretionary	\$3.10	\$3.20	3.23%
Aged and Disability Services	Medium Fee	per hour	No	Discretionary	\$4.70	\$4.80	2.13%
Aged and Disability Services	High Fee	per hour	No	Discretionary	\$47.87	\$49.10	2.57%
Aged and Disability Services	Group programs	per session	No	Discretionary	\$10.70	\$11.00	2.80%
Aged and Disability Services	Assessed - Meals on Wheels						
Aged and Disability Services	Meal A – Main, Soup, Sweet and fruit component	per meal	No	Discretionary	\$9.60	\$9.80	2.08%
Aged and Disability Services	Meal B – Main, Soup and fruit component	per meal	No	Discretionary	\$8.30	\$8.50	2.41%
Aged and Disability Services	Meal C – Main, Sweet and fruit component	per meal	No	Discretionary	\$8.95	\$9.20	2.79%
Aged and Disability Services	Meal D – Main and fruit component	per meal	No	Discretionary	\$7.50	\$7.70	2.67%
Aged and Disability Services	Agency Fees						
Aged and Disability Services	Domestic Assistance -core hours	per hour	No	Discretionary	\$53.80	\$55.10	2.42%
Aged and Disability Services	Domestic Assistance -out of core hours	per hour	No	Discretionary	\$56.40	\$57.80	2.48%
Aged and Disability Services	Domestic Assistance -weekends & public holidays	per hour	No	Discretionary	\$75.80	\$77.70	2.51%
Aged and Disability Services	Personal Care-core hours	per hour	No	Discretionary	\$53.80	\$55.10	2.42%
Aged and Disability Services	Personal Care- out of core hours	per hour	No	Discretionary	\$61.90	\$63.40	2.42%
Aged and Disability Services	Personal Care-weekends & public holidays	per hour	No	Discretionary	\$79.70	\$81.70	2.51%
Aged and Disability Services	Respite Care -core hours	per hour	No	Discretionary	\$53.80	\$55.10	2.42%
Aged and Disability Services	Respite Care -out of core hours	per hour	No	Discretionary	\$61.90	\$63.40	2.42%
Aged and Disability Services	Respite Group Activities	per session	No	Discretionary	\$11.80	\$12.10	2.54%
Aged and Disability Services	Respite Care -weekends & public holidays	per hour	No	Discretionary	\$79.70	\$81.70	2.51%
Aged and Disability Services	Overnight /8 hour care (non active)	8 hours	No	Discretionary	\$184.90	\$189.50	2.49%
Aged and Disability Services	24 hour care	24 hours	No	Discretionary	\$329.40	\$337.60	2.49%
Aged and Disability Services	Property Maintenance	per hour	No	Discretionary	\$76.70	\$78.60	2.48%
Aged and Disability Services	Meal A – Main, Soup, Sweet and fruit component	per meal	No	Discretionary	\$14.80	\$15.20	2.70%
Aged and Disability Services	Meal B – Main, Soup and fruit component	per meal	No	Discretionary	\$13.30	\$13.60	2.26%
Aged and Disability Services	Meal C – Main, Sweet and fruit component	per meal	No	Discretionary	\$14.40	\$14.80	2.78%
Aged and Disability Services	Meal D – Main and fruit component	per meal	No	Discretionary	\$12.10	\$12.40	2.48%
Aged and Disability Services	Travel over 10 kms	per km	No	Discretionary	\$1.50	\$1.50	0.00%
Family Day Care	Assessed - Family Day Care (In Venue)						
Family Day Care	Fee per hour for 'core hours' (8:00am-6:00pm Monday - Friday excluding public holidays)	per hour	No	Discretionary	\$11.10	\$11.30	1.80%
Family Day Care	Fee per hour for 'non-core hours' (outside core hours, weekends and public holidays)	per hour	No	Discretionary	\$15.30	\$15.60	1.96%
Family Day Care	Meals	per meal per child	No	Discretionary			

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Family Day Care	Breakfast	per meal per child	No	Discretionary	Min \$0.00 Max \$3.30	Min \$0.00 Max \$3.30	
Family Day Care	Snack	per meal per child	No	Discretionary	Min \$0.00 Max \$2.20	Min \$0.00 Max \$2.20	
Family Day Care	Lunch	per meal per child	No	Discretionary	Min \$0.00 Max \$5.50	Min \$0.00 Max \$5.50	
Family Day Care	Dinner	per meal per child	No	Discretionary	Min \$0.00 Max \$7.70	Min \$0.00 Max \$7.70	
Family Day Care	Transport (>4cyl vehicle)	per km family	No	Discretionary	\$1.30	\$1.30	0.00%
Family Day Care	Transport (<4cyl vehicle)	per km family	No	Discretionary	\$1.10	\$1.10	0.00%
Mobile Child Care	Assessed - Mobile Child Care						
Mobile Child Care	5 hour session	per child	No	Discretionary	\$59.90	\$61.00	1.84%
Mobile Child Care	8 hour session	per child	No	Discretionary	\$95.85	\$97.60	1.83%
Kindergartens	Pre-school - Fees						
Kindergartens	Four year old programs, terms 3 and 4 (Q1 and Q2) per term	per child	No	Discretionary	\$340.00	\$380.00	11.76%
Kindergartens	Four year old programs, terms 1 and 2 (Q3 and Q4) per term	per child	No	Discretionary	\$380.00	\$390.00	2.50%
Kindergartens	Three year old programs (stand alone), terms 3 and 4 (Q1 and Q2) per term, 3 hours per week	per child	No	Discretionary	\$225.50	\$260.00	15.30%
Kindergartens	Three year old programs (integrated), terms 3 and 4 (Q1 and Q2), per term, 5 hours per week	per child	No	Discretionary	\$164.00	\$188.00	14.63%
Environmental Health	REGISTRATIONS						
Environmental Health	Other - Other Health						
Environmental Health	Transfer of Registration	per application	No	Discretionary	50%	50%	0.00%
Environmental Health	Registered Premises (eg: Hairdressers, Skin Penetration, etc.)	per application	No	Discretionary	\$148.00	\$152.00	2.70%
Environmental Health	Hairdressers (only providing hairdressing or non skin penetration cosmetics services)	Single Fee Ongoing	No	Discretionary	\$222.00	\$228.00	2.70%
Environmental Health	Solicitors or Purchasers (Requests or Purchase) 10 Business Days	per application	No	Discretionary	\$190.00	\$195.00	2.63%
Environmental Health	Solicitors or Purchasers (Requests or Purchase) 5 Business Days or less	per application		Discretionary	\$265.00	\$272.00	2.64%
Environmental Health	New Premises Fitout Inspections prior to registration (includes 2 inspections prior to registration)	per application	No	Discretionary	50%	50%	0.00%
Environmental Health	Other - Other Health Registered Premises						
Environmental Health	Class 1 - High	per application	No	Statutory	\$311.00	\$319.00	2.57%
Environmental Health	Class 2 - Medium	per application	No	Statutory	\$280.00	\$287.00	2.50%
Environmental Health	Class 2 - Medium Community Groups (not for profit)	per application	No	Statutory	\$211.00	\$217.00	2.84%
Environmental Health	Class 3 - Low	per application	No	Statutory	\$148.00	\$152.00	2.70%
Environmental Health	Class 4 - No Fee (except water transport)	per application	No	Statutory	nil	nil	
Environmental Health	Community Group Fund Raising BBQ's and Sausage Sizzles	per application	No	Statutory	nil	nil	
Environmental Health	Class 2-3 Community Groups Fund Raising (3 or less times per year)	per application	No	Statutory	nil	nil	
Environmental Health	Water Transport Vehicles	per application	No	Discretionary	\$148.00	\$152.00	2.70%
Environmental Health	Late registration fee (all categories and registrations)	per late registration	No	Discretionary	\$55.00	\$60.00	9.09%
Environmental Health	Follow-up Inspection fees (all categories and registrations)	per inspection	No	Discretionary	\$106.00	\$109.00	2.83%
Environmental Health	(Note: Fees will be adjusted on a quarterly basis for new registrations)				Quarterly pro-rata	Quarterly pro-rata	
Environmental Health	Prescribed premises - Prescribed Accommodation						
Environmental Health	Caravan Parks - 0-25 sites	per inspection	No	Statutory	\$251.77	\$251.77	0.00%
Environmental Health	Caravan Parks - 26-50 sites	per inspection	No	Statutory	\$503.54	\$503.54	0.00%
Environmental Health	Caravan Parks - 51-100 sites	per inspection	No	Statutory	\$1,007.08	\$1,007.08	0.00%
Environmental Health	Caravan Parks - 101-150 sites	per inspection	No	Statutory	\$1,525.43	\$1,525.43	0.00%
Environmental Health	Caravan Parks - 151-200 sites	per inspection	No	Statutory	\$2,028.97	\$2,028.97	0.00%
Environmental Health	Caravan Parks - 201-250 sites	per inspection	No	Statutory	\$2,532.51	\$2,532.51	0.00%
Environmental Health	Caravan Parks - 251-300 sites	per inspection	No	Statutory	\$3,036.05	\$3,036.05	0.00%
Environmental Health	B & B's, Self Contained, Camps, Hotels & Motels	per application	No	Discretionary	\$232.00	\$238.00	2.59%
Environmental Health	Water Sampling Fee (Collection and Sample)	per sample		Discretionary	\$211.00	\$217.00	2.84%
Environmental Health	Septic Tank						
Environmental Health	Alterations to System	per application	No	Discretionary	\$405.00	\$415.00	2.47%
Environmental Health	Septic Tank Applications – Including 2 site inspections	per application	No	Discretionary	\$519.00	\$532.00	2.50%
Environmental Health	Additional Septic Tank Inspections	per inspection	No	Discretionary	\$173.00	\$178.00	2.89%
Local Laws	Permits						
Local Laws	Permits Local Laws No.1 and No. 2	per application	No	Discretionary	\$110.00	\$113.00	2.73%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Local Laws	Roadside Grazing permit	per application	No	Discretionary	\$1.00	\$1.00	0.00%
Local Laws	Disabled Parking Permit	per permit	No	Discretionary	\$11.00	\$12.00	9.09%
Local Laws	Droving of Livestock						
Local Laws	Application Fee - Non refundable	per application	No	Discretionary	\$110.00	\$113.00	2.73%
Local Laws	Bond	per application	No	Discretionary	\$1,000.00	\$1,000.00	0.00%
Local Laws	Daily Fee - cattle	per head	No	Discretionary	\$0.210	\$0.220	4.76%
Local Laws	Daily Fee - sheep	per head	No	Discretionary	\$0.062	\$0.064	3.23%
Local Laws	Daily Fee - other livestock	per head	No	Discretionary	\$0.062	\$0.064	3.23%
Local Laws	Road Leasing Agreement (Policy)	per application	No	Discretionary	\$183.00	\$188.00	2.73%
Local Laws	Pound fees - Fines Impounding Fees - All other animals, including Poultry and Birds (but not dogs or cats)						
Local Laws	Sustenance	per head per day	Yes	Discretionary	\$4.35	\$4.50	3.45%
Local Laws	For every head	per head	No	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	Pound Fees - Fines Impounding Fees - Cats						
Local Laws	Daily Rate	per animal	No	Discretionary	\$11.20	\$11.50	2.68%
Local Laws	Release Fee	per animal	No	Discretionary	\$64.00	\$66.00	3.13%
Local Laws	Pound Fees - Fines Impounding Fees - Dogs						
Local Laws	Daily Rate	per animal	No	Discretionary	\$11.20	\$11.50	2.68%
Local Laws	Release Fee	per animal	No	Discretionary	\$96.00	\$99.00	3.13%
Local Laws	Pound Fees - Fines Impounding Fees - Cattle						
Local Laws	Sustenance	per head per day	Yes	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	First head	per head	No	Discretionary	\$94.00	\$97.00	3.19%
Local Laws	Additional head	per head	No	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	Pound Fees - Fines Impounding Fees - Goats and Pigs						
Local Laws	Sustenance	per head per day	Yes	Discretionary	\$11.20	\$11.50	2.68%
Local Laws	First head	per head	No	Discretionary	\$50.00	\$52.00	4.00%
Local Laws	Additional head	per head	No	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	Pound Fees - Fines Impounding Fees - Horses						
Local Laws	Sustenance	per head per day	Yes	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	First head	per head	No	Discretionary	\$94.00	\$97.00	3.19%
Local Laws	Additional head	per head	No	Discretionary	\$16.10	\$16.50	2.48%
Local Laws	Pound Fees - Fines Impounding Fees - Sheep						
Local Laws	Sustenance	per head per day	Yes	Discretionary	\$6.45	\$6.65	3.10%
Local Laws	First head	per head	No	Discretionary	\$32.50	\$33.50	3.08%
Local Laws	Additional head	per head	No	Discretionary	\$6.45	\$6.65	3.10%
Local Laws	Pound Fees - Transport costs Other Ranger Services						
Local Laws	Transport – total transport costs incurred	per circumstance	Yes	Discretionary	100%	100%	0.00%
Local Laws	Registrations - Dog Fees (New Animals 50% from 1 August. No fee from 1 November)						
Local Laws	Full Registration Includes \$4.20 Govt. levy plus adjustments	per animal	No	Discretionary	\$99.00	\$103.00	4.04%
Local Laws	Concession (not applicable to Menacing, Dangerous and Restricted breed)	per animal	No	Discretionary	50%	50%	0.00%
Local Laws	Reduced fee Includes \$4.20 Govt. levy	per animal	No	Statutory	\$33.00	\$34.20	3.64%
Local Laws	Menacing, Dangerous and Restricted Breeds Includes \$4.20 Govt. levy	per animal	No	Discretionary	\$187.00	\$192.20	2.78%
Local Laws	Registrations - Cat Fees (New Animals 50% from 1 August. No fee from 1 November)						
Local Laws	Full Registration Includes \$4.20 Govt. levy	per animal	No	Discretionary	\$57.00	\$61.00	7.02%
Local Laws	Concession	per animal	No	Discretionary	50%	50%	0.00%
Local Laws	Reduced fee Includes \$4.20 Govt. levy	per animal	No	Statutory	\$19.00	\$20.20	6.32%
Local Laws	Registrations - Registration Fees Registration						
Local Laws	Animal business Includes \$20.00 Govt. levy	per site	No	Discretionary	\$196.00	\$201.00	2.55%
Local Laws	Equipment Hire						
Local Laws	Animal Trap hire	per week	No	Discretionary	\$0.00	\$0.00	
Local Laws	Local Laws						

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Local Laws	Charged at hourly rate applicable for Ranger, Vehicle, Transport	per hour	Yes	Discretionary	100%	100%	0.00%
Local Laws	Inspections	per 1/4 hour	Yes	Discretionary	100%	100%	0.00%
Local Laws	Infringement Notices Offences and Codes - Control of Livestock Violations Other Ranger Services						
Local Laws	Permit fee plus all inspection and reinstatement costs where applicable	per application	No	Discretionary	\$110.00	\$113.00	2.73%
Local Laws	Permits - Inspections Local Law						
Local Laws	Reinstatements	per opening	Yes	Discretionary	100%	100%	0.00%
Local Laws	Permits - Inspections Other Ranger Services						
Local Laws	Ranger Services to VicRoads	per hour	Yes	Discretionary	100%	100%	0.00%
Local Laws	Vehicle Charge – charged at rate as costed out against the unit	per hour	Yes	Discretionary	100%	100%	0.00%
Waste Management	Landfill - General Industrial Category from 1 July to 31 December						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$186.74	\$191.38	2.48%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$178.10	\$167.45	-5.98%
Waste Management	Bricks and Concrete	per tonne	Yes	Discretionary	\$11.14	\$11.42	2.51%
Waste Management	Cover Material (Clean)	per tonne	Yes	Discretionary	\$58.27	\$59.73	2.51%
Waste Management	Landfill - General Industrial Category from 1 January 2021						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$186.74	\$207.75	11.25%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$178.10	\$183.82	3.21%
Waste Management	Bricks and Concrete	per tonne	Yes	Discretionary	\$11.14	\$11.42	2.51%
Waste Management	Cover Material (Clean)	per tonne	Yes	Discretionary	\$58.27	\$59.73	2.51%
Waste Management	Landfill - General Municipal Category from 1 July to 31 December						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$161.99	\$166.02	2.49%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$153.35	\$142.10	-7.34%
Waste Management	Landfill - General Municipal Category from 1 January 2021						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$161.99	\$175.11	8.10%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$153.35	\$151.19	-1.41%
Waste Management	Landfill - Green Waste and Kitchen Organics from 1 July to 31 December						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$88.88	\$91.10	2.50%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$88.88	\$60.50	-31.93%
Waste Management	Contaminated Green Waste	per tonne	Yes	Discretionary	\$161.99	\$166.02	2.49%
Waste Management	Landfill - Green Waste and Kitchen Organics from 1 January 2021						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$88.88	\$91.10	2.50%
Waste Management	Large volume rate	per tonne	Yes	Discretionary	\$88.88	\$60.50	-31.93%
Waste Management	Contaminated Green Waste	per tonne	Yes	Discretionary	\$161.99	\$175.11	8.10%
Waste Management	Transfer Stations - General Industrial Category From 1 July to 31 December						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$225.43	\$231.03	2.48%
Waste Management	Bag	per unit	Yes	Discretionary	\$5.50	\$5.60	1.82%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$8.50	\$8.70	2.35%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$33.90	\$34.70	2.36%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$50.80	\$52.00	2.36%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$54.20	\$55.50	2.40%
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$88.00	\$90.20	2.50%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$33.80	\$34.65	2.51%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$67.63	\$69.31	2.48%
Waste Management	Transfer Stations - General Industrial Category from 1 January 2021						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$225.43	\$247.40	9.75%
Waste Management	Bag	per unit	Yes	Discretionary	\$5.50	\$6.00	9.09%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$8.50	\$9.30	9.41%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$33.90	\$37.20	9.73%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$50.80	\$55.70	9.65%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$54.20	\$59.40	9.59%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$88.00	\$96.50	9.66%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$33.80	\$37.10	9.76%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$67.63	\$74.20	9.71%
Waste Management	Transfer Stations - General Municipal Category from 1 July to 31 December						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$200.68	\$205.67	2.49%
Waste Management	Bag	per unit	Yes	Discretionary	\$4.90	\$5.00	2.04%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$7.60	\$7.80	2.63%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$30.20	\$30.90	2.32%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$45.20	\$46.30	2.43%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$48.20	\$49.40	2.49%
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$78.30	\$80.30	2.55%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$30.10	\$30.85	2.49%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$60.21	\$61.70	2.47%
Waste Management	Transfer Stations - General Municipal Category from 1 January 2021						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$200.68	\$214.76	7.02%
Waste Management	Bag	per unit	Yes	Discretionary	\$4.90	\$5.20	6.12%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$7.60	\$8.10	6.58%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$30.20	\$32.30	6.95%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$45.20	\$48.40	7.08%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$48.20	\$51.60	7.05%
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$78.30	\$83.80	7.02%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$30.10	\$32.20	6.98%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$60.21	\$64.40	6.96%
Waste Management	Transfer Stations - Green Waste and Kitchen Organics						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$111.10	\$113.88	2.50%
Waste Management	Bag	per unit	Yes	Discretionary	\$3.60	\$3.70	2.78%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$5.60	\$5.70	1.79%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$22.30	\$22.80	2.24%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$33.40	\$34.20	2.40%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$35.60	\$36.50	2.53%
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$57.80	\$59.30	2.60%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$22.22	\$22.78	2.52%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$44.44	\$45.55	2.50%
Waste Management	Landfill and Transfer Stations- Recycling						
Waste Management	Price per Tonnage	per tonne	Yes	Discretionary	\$136.00	\$136.00	0.00%
Waste Management	Bag	per unit	Yes	Discretionary	\$1.70	\$1.70	0.00%
Waste Management	Car boot/wheelie bin	per unit	Yes	Discretionary	\$2.60	\$2.60	0.00%
Waste Management	Level Trailer/Ute	per trailer	Yes	Discretionary	\$10.20	\$10.20	0.00%
Waste Management	Heaped Trailer/Ute	per trailer/Ute	Yes	Discretionary	\$15.30	\$15.30	0.00%
Waste Management	Level Tandem Trailer	per trailer	Yes	Discretionary	\$16.40	\$16.40	0.00%
Waste Management	Heaped Tandem Trailer	per trailer	Yes	Discretionary	\$26.60	\$26.60	0.00%
Waste Management	Uncompacted	per cubic meter	Yes	Discretionary	\$10.20	\$10.20	0.00%
Waste Management	Compacted	per cubic meter	Yes	Discretionary	\$20.40	\$20.40	0.00%
Waste Management	Dead Animal Composting						
Waste Management	Dogs /Cats/Sheep	per animal	Yes	Discretionary	\$9.12	\$9.40	3.07%
Waste Management	Yearling	per animal	Yes	Discretionary	\$22.04	\$23.00	4.36%
Waste Management	Heifer/Alpaca	per animal	Yes	Discretionary	\$37.52	\$38.50	2.61%
Waste Management	Cow/bulls and horses	per animal	Yes	Discretionary	\$83.44	\$85.50	2.47%
Waste Management	Steel and Waste Oil Municipal Category						
Waste Management	Steel		Yes	Discretionary	\$0.00	\$0.00	

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Waste Management	Gas Bottles	Each	Yes	Discretionary	N/A	\$10.00	
Waste Management	Used motor oil		Yes	Discretionary	\$0.00	\$0.00	
Waste Management	Silage Wrap (Plasback bags)						
Waste Management	Clean	per bag	Yes	Discretionary	\$2.00	N/A	
Waste Management	Contaminated	per bag	Yes	Discretionary	\$3.00	N/A	
Waste Management	Mattresses						
Waste Management	Single Mattress	per unit	Yes	Discretionary	\$24.00	\$24.60	2.50%
Waste Management	Double Mattress	per unit	Yes	Discretionary	\$36.00	\$37.00	2.78%
Waste Management	E-Waste Recycling						
Waste Management	Small Items	per unit	Yes	Discretionary	\$0.00	\$0.00	
Waste Management	Medium Items	per unit	Yes	Discretionary	\$0.00	\$0.00	
Waste Management	Large	per unit	Yes	Discretionary	\$0.00	\$0.00	
Waste Management	Waste Management Charges						
Waste Management	Waste Management Charge (Residential)	Annual per service	No	Discretionary	\$343.00	\$359.20	4.72%
Waste Management	Kerbside Collection Waste 120l (Schools and Businesses)	Annual per service	No	Discretionary	\$142.00	\$154.00	8.45%
Waste Management	Kerbside Collection Waste 240l (Schools and Businesses)	Annual per service	No	Discretionary	\$239.00	\$258.00	7.95%
Waste Management	Kerbside Collection Organics (Schools and Businesses)	Annual per service	No	Discretionary	\$115.00	\$118.00	2.61%
Waste Management	Kerbside Collection Recycling (Schools and Businesses)	Annual per service	No	Discretionary	\$95.00	\$97.00	2.11%
Waste Management	Kerbside Collection Waste 120l (Community Groups)	Annual per service	No	Discretionary	\$86.00	\$93.00	8.14%
Waste Management	Kerbside Collection Waste 240l (Community Groups)	Annual per service	No	Discretionary	\$127.00	\$136.50	7.48%
Waste Management	Kerbside Collection Organics (Community Groups)	Annual per service	No	Discretionary	\$78.00	\$84.00	7.69%
Waste Management	Kerbside Collection Recycle (Community Groups)	Annual per service	No	Discretionary	\$72.00	\$77.00	6.94%
Waste Management	Replacement Kitchen Organics Bags	Per Roll	Yes	Discretionary	\$6.00	\$6.50	8.33%
Waste Management	Replacement Kitchen Organics Bin	Per Caddy	Yes	Discretionary	\$15.50	\$16.00	3.23%
Waste Management	Replacement Kerbside Waste Bin (120l)	Per Bin	Yes	Discretionary	\$83.00	\$85.00	2.41%
Waste Management	Replacement Kerbside Recycling Waste Bin (240l)	Per Bin	Yes	Discretionary	\$89.00	\$91.00	2.25%
Waste Management	Replacement Kerbside Green Waste Bin (240l)	Per Bin	Yes	Discretionary	\$89.00	\$91.00	2.25%
Senior Citizens	Senior Citizen Centre - Activity Community Activities – Dining Room						
Senior Citizens	Commercial Hirers & Government Depts.	full day	Yes	Discretionary	\$154.00	\$157.00	1.95%
Senior Citizens	Commercial Hirers & Government Depts.	half day	Yes	Discretionary	\$77.00	\$79.00	2.60%
Senior Citizens	Single Bookings - Community	full day	Yes	Discretionary	\$51.00	\$52.00	1.96%
Senior Citizens	Single Bookings - Community	half day	Yes	Discretionary	\$26.00	\$26.00	0.00%
Senior Citizens	Regular Users (per year)	monthly users	Yes	Discretionary	See Property Officer to organise an agreement		
Senior Citizens	Regular Users (per year)	weekly users	Yes	Discretionary	See Property Officer to organise an agreement		
Senior Citizens	Senior Citizen Centre - Facility Whole Facility						
Senior Citizens	Hourly rate	per hour	Yes	Discretionary	\$67.00	\$68.00	1.49%
Stadiums	Camperdown Community Sports Stadium						
Stadiums	All Sports - Senior Fee	per person per session	Yes	Discretionary	\$6.80	\$6.80	0.00%
Stadiums	All Sports - Junior Fee	per person per session	Yes	Discretionary	\$4.70	\$4.70	0.00%
Other Council Buildings	Heritage - Clock Tower Visit						
Other Council Buildings	Adult	per person	Yes	Discretionary	\$2.50	\$2.50	0.00%
Other Council Buildings	Concession and Students	per person	Yes	Discretionary	\$1.50	\$1.50	0.00%
Other Council Buildings	Child	per person	Yes	Discretionary	\$1.00	\$1.00	0.00%
Swimming Pools	Swimming Pools - Managed by Contractor for Council						
Swimming Pools	Child	per child	Yes	Discretionary	\$3.80	\$3.90	2.63%
Swimming Pools	Adult	per person	Yes	Discretionary	\$4.70	\$4.80	2.13%
Swimming Pools	Family (defined 2 adults and children < 18)	per family	Yes	Discretionary	\$14.10	\$14.40	2.13%
Swimming Pools	School Swim (Non Members)	per person	Yes	Discretionary	\$2.50	\$2.60	4.00%
Swimming Pools	Day Hire	per day	Yes	Discretionary	\$204.00	\$207.00	1.47%
Swimming Pools	Season Ticket - Child	per season	Yes	Discretionary	\$76.00	\$78.00	2.63%

Business Unit	Description	Unit of measure	GST Applied	Statutory / Discretionary	2019-2020 Fees	2020-2021 Fees	% Change
Swimming Pools	Season Ticket - Adult	per season	Yes	Discretionary	\$86.00	\$88.00	2.33%
Swimming Pools	Season Ticket - Family (defined 2 adults and children < 18)	per season	Yes	Discretionary	\$169.00	\$172.00	1.78%
Recreation Management	Recreation Equipment Hire Small Marquee / BBQ						
Recreation Management	Council Organised Events	per day	Yes	Discretionary	\$0.00	\$0.00	
Recreation Management	Commercial Hirers	per day	Yes	Discretionary	\$113.00	\$115.00	1.77%
Recreation Management	Not for Profit Community Groups	per day	Yes	Discretionary	\$0.00	\$0.00	0.00%
Ed Gym	Ed Gym						
Ed Gym	1 child	per session	Yes	Discretionary	\$5.80	\$5.90	1.72%
Ed Gym	2 children	per session	Yes	Discretionary	\$10.50	\$10.70	1.90%
Ed Gym	3 children	per session	Yes	Discretionary	\$14.00	\$14.30	2.14%
Finance	Bad Debts						
Finance	Any account listed with Council's debt collectors	per debt listed	Yes	Discretionary	\$16.00	\$16.50	3.13%
Finance	Debts listed for collection via Credit Clear	per debt listed		Discretionary	\$0.00	\$7.50	0.00%
Finance	Debt recovery costs - Non magistrates Court	per debt listed		Discretionary	\$0.00	At cost	0.00%
Finance	Transaction fees						
Finance	Declined Direct Debit fee	Per declined transaction	Yes	Discretionary	\$0.00	\$5.50	0.00%
Finance	Dishonoured Cheque	Per dishonoured cheque	Yes	Discretionary	\$0.00	\$15.00	0.00%
Rates	Land Information Certificates						
Rates	Land Information Certificates	each	No	Statutory	\$27.00	\$27.00	0.00%
Rates	Land Information Certificates - Urgent request	each	No	Discretionary	\$85.00	\$87.50	2.94%
Rates	Provision of sales data	Yearly	Yes	Discretionary	\$225.00	\$230.00	2.22%
Knowledge & Record Services	Freedom of Information Requests						
Knowledge & Record Services	Freedom of Information request for access to document(s)	per request	No	Statutory	\$29.62	\$29.60	-0.07%
Knowledge & Record Services	Charge for search time	Hourly Rate	Yes	Statutory	\$22.22	\$22.20	-0.07%
Knowledge & Record Services	Charge for supervision	per hour	No	Statutory	\$22.22	\$22.20	-0.07%
Knowledge & Record Services	Freedom of Information request report cost	per A4 page	No	Statutory	\$0.40	\$0.40	0.00%
Information and Communications Technology	Printing						
Information and Communications Technology	Plan Printing	A3 sheet	Yes	Discretionary	\$3.55	\$3.60	1.41%
Information and Communications Technology	Plan Printing	A1 & A2 sheet	Yes	Discretionary	\$7.05	\$7.20	2.13%
Information and Communications Technology	Plan Printing	A0	Yes	Discretionary	\$9.25	\$9.50	2.70%
Information and Communications Technology	Maps	A4	Yes	Discretionary	\$1.15	\$1.20	4.35%
Private Works	Private Works						
Private Works	Direct cost and overhead recovery plus margin	% of cost	Yes				
Works Management	Cobden - Airfield						
Works Management	Commercial Operators - unlimited use	per year	Yes	Discretionary	\$280.00	\$287.00	2.50%

End of Corangamite Shire Budget 2020-2021